

Culturally and Linguistically Appropriate OHS Practice

ASSP Puget Sound Chapter Meeting on January 19, 2022

Today's Learning Opportunities

01

Introduce relevant Culturally and Linguistically Appropriate Services (CLAS) standards

02

Describe how the CLAS standards relate to improved inclusion, diversity, equity, and accessibility in the workplace

03

Discuss related social determinants of health via the Total Worker Health (TWH) paradigm.



Self-Introduction

- + Dr. Morgan Bliss, CIH, CSP
- + #IndustriousHygienist
- + Faculty @ Central Washington Uni
- + Published article on this topic with Mandi Kime in ASSP's *Professional Safety Journal* in December 2021

Why use the CLAS Standards?

Established by the U.S. Department of Health & Human Services - Office of Minority Health (or equivalent standards in other countries)

Background Information

- + Occupational health and safety (OHS) professionals are considered to be a healthcare occupation, per the U.S. BLS
- + OHS professionals collect data from and analyze conditions in workplaces, which can be considered a form of preventive healthcare
- + Communication and problem-solving skills are paramount

Intro to CLAS Standards

- + Relevant Culturally and Linguistically Appropriate Services (CLAS) standards are about governance, leadership, the workplace, communication, language assistance, continuous improvement, and accountability
- + The INSHPO (2017) OHS professional capability framework briefly mentions the need for organizations to adapt "[...] to account for variations in regulations, histories and cultures as they pertain to OHS practice"

Intro to CLAS Standards

CLAS standards are focused on reducing health disparities and improving health equity through respect and responsiveness

Consider use of CLAS standards as part of inclusion, diversity, equity, and accessibility (IDEA) efforts and evidence-based practices in OHS

Principal CLAS Standard

+ "Provide effective, equitable, understandable, and respectful quality care and services that are responsive to diverse cultural health beliefs and practices, preferred languages, health literacy, and other communication needs."

Principal CLAS Standard

Quality

Equity

Respect

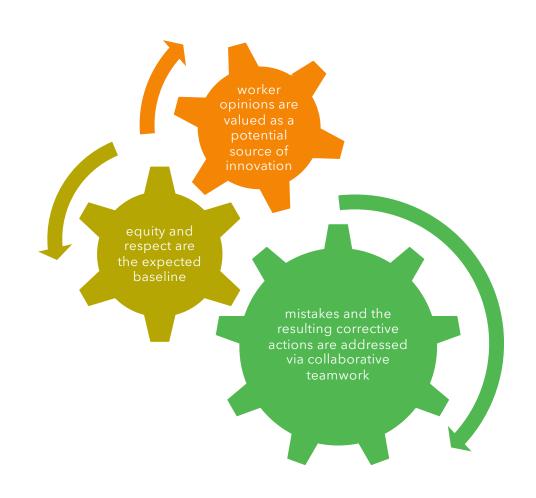
Responsiveness to diverse cultures Provide info in preferred languages

Reduce health disparities

Relation to Psychological Safety

- + A psychologically safe workplace, per Edmondson (2019), is a workplace where people are "comfortable sharing concerns and mistakes without fear of embarrassment or retribution"
- + And "a workplace that is truly characterized by inclusion and belonging is a psychologically safe workplace"

Relation to Psychological Safety



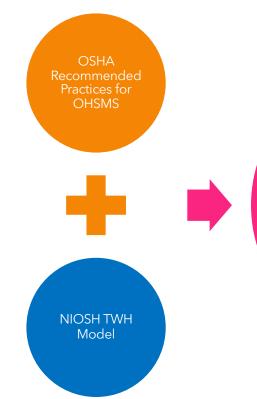
CLAS Standard about Governance, Leadership, & Workforce

Sustained organizational governance (policies, procedures, allocation of resources)

Recruitment and retention of a culturally and linguistically diverse team

Ongoing education about CLAS policies and practices for governance team, leadership team, and workforce

Relation to OHSMS & TWH



both discuss the importance of codified policies, programs, and procedures in communicating the organization's intent and commitment to ongoing organizational governance

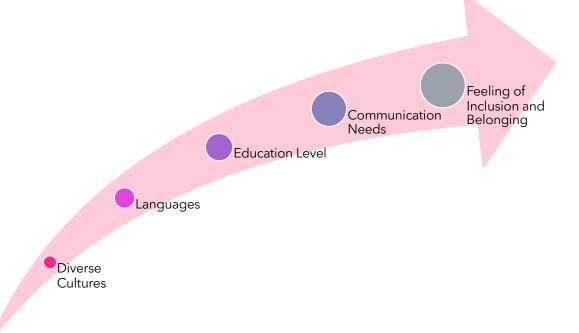
CLAS Standard about Communication & Language Assistance

- + This is where OHS professionals can make a significant impact
- + Offer language assistance to individuals with limited English proficiency or other communication needs, at no cost to them
- + Also "ensure the competence of individuals providing language assistance"
- + Provide materials and signage "in the language commonly used by the populations"

Worker Training (and Signage)

- + Per the U.S. Department of Labor (2010), training "must be presented in a manner that employees can understand"
- + Must instruct workers "using both a language and a vocabulary" that is understood by workers

Make Efforts to Understand & Increase Psychological Safety



CLAS Standard for Engagement, Continuous Improvement, & Accountability

management accountability

continuous improvement through ongoing assessments

collecting and maintaining demographic information and health equity outcomes

partnering with the local community

creating conflict and grievance resolution processes

communicating the organization's progress

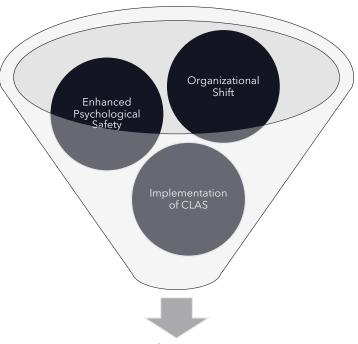
Involving Other Specialties

+ An industrial/occupational hygienist or other occupational health professional can help assess whether implementation of the CLAS standards had a measurable impact on health equity outcomes

Involving Other Specialties

+ An industrial/organizational psychologist or other diversity, equity, and inclusion professional can assess whether implementation of CLAS standards had a measurable impact on advancing psychological safety, equity, quality, and other work-related disparities within an organization

Relation to Corporate Social Responsibility



Share as part of the corporate social responsibility, sustainability, or other reporting related to social accountability.

What's the big IDEA about CLAS?

IDEA = Inclusion, Diversity, Equity, and Accessibility

Quick Definitions

Inclusion

- All feel welcomed, respected, represented, supported, and valued to fully participate
- Intentional, ongoing effort

Diversity

 All of the ways we differ (race, ethnicity, gender, age, national origin, religion, disability, socioeconomic status, sexual orientation, education, marital status, language, etc.)

Equity

- All having the ability to fully participate, ensuring fair treatment, eliminating barriers to participation
- Fair and just treatment of all members of a community

Accessibility

 Giving equitable access to everyone along the continuum of human ability and experience

Health Equity and a Paradigm Shift in OHS

- + Per Flynn et al. (2022), persistent inequities are still present in the burden of injuries and illnesses
- + "Addressing these inequities, along with challenges associated with the fundamental reorganization of work, will require a more holistic approach that accounts for the social contexts within which occupational injuries and illnesses occur"

Health Equity and a Paradigm Shift in OHS

- + Reducing inequities will require OHS practitioners to adopt the biopsychosocial paradigm
- + "A biopsychosocial approach explores the dynamic, multidirectional interactions between biological phenomena, psychological factors, and social contexts, and can be a tool for both deeper understanding of the social determinants of health and advancing health equity" (Flynn et al., 2022)

Health Equity and a Paradigm Shift in OHS

+ "[...] making explicit the implicit connections between public health, OSH, and the social sciences more broadly will go a long way in bridging the gap between OSH and the social sciences and improving our understanding of the social dimensions of worker health and well-being." (Flynn et al., 2022)

Cultural Safety to Achieve Health Equity

- + Curtis et al. (2019) recommended a move to cultural safety rather than cultural competency. Research was focused on health equity in medical context.
- + **Cultural Competency:** recognize the importance of sociocultural influences and tailor services to meet individual social, cultural, and linguistic needs (like CLAS!)
- Possible OHS-related definition of Cultural Safety: Acknowledging the barriers to operational effectiveness arising from the inherent power imbalance between management and workers, which requires practitioners to examine themselves and the potential impact of their own culture on workplace interactions (question biases, assumptions, attitudes, stereotypes, and prejudices)

How is work a social determinant of health?

Social Determinants of Health

- + Social determinants of health are conditions in our environment that affect a wide range of health, functioning, and quality-of-life outcomes and risks.
- + Economic Stability
 (Employment and Work Status)
- + Education Access & Quality
- + Healthcare Access & Quality
- + Neighborhood & Built Environment
- + Social & Community Context

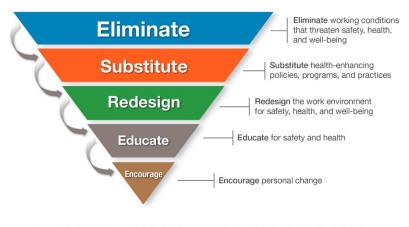
U.S. NIOSH & Total Worker Health

+ Work is recognized as a social determinant of health, wherein work influences health via the hazards from the work itself, as well as wages, work hours, workload and stress, interactions with coworkers and the leadership team, access to paid leave, and "health-enhancing work environments" influence the worker, their family, and the surrounding community

Work as a Social Determinant of Health

+ Work is also affected by other social determinants of health (education, access to healthcare, and socioeconomic status)

Hierarchy of Controls Applied to NIOSH Total Worker Health®



Suggested Citation: NIOSH [2016]. Fundamentals of total worker health approaches: essential elements for advancing worker safety, health, and well-being. By Lee MP, Hudson H, Richards R, Chang CC, Chosewood LC, Schill AL, on behalf of the NIOSH Office for Total Worker Health. Cincinnata, OH: U.S. Department of Health and Human Services, Centers for Disease Control and Prevention, National Institute for Occupational Safety and Health. DHHS (NGHS) Publication No. 2017-112.

Conclusion



Conclusion

Do: Respect different preferences for how people are treated and communicated with at work Don't: Assume how people want to be treated and communicated with in the workplace

References

- + American Association of Museums. (2022). Definitions of diversity, equity, accessibility, and inclusion. https://www.aam-us.org/programs/diversity-equity-accessibility-and-inclusion/facing-change-definitions/
- + Curtis, E., Jones, R., Tipene-Leach, D. *et al.* Why cultural safety rather than cultural competency is required to achieve health equity: a literature review and recommended definition. *Int J Equity Health* **18,** 174 (2019). https://doi.org/10.1186/s12939-019-1082-3
- + Edmondson, A. (2019). The fearless organization: Creating psychological safety in the workplace for learning, innovation, and growth. John Wiley & Sons, Inc. https://fearlessorganization.com/

References

- + Flynn, M.A.; Check, P.; Steege, A.L.; Sivén, J.M.; Syron, L.N. Health Equity and a Paradigm Shift in Occupational Safety and Health. *Int. J. Environ. Res. Public Health* **2022**, *19*, 349. https://doi.org/10.3390/ijerph19010349
- + International Network of Safety & Health Professional Organisations. (2017). The Occupational Health and Safety Professional Capability Framework: A Global Framework for Practice. https://www.inshpo.org/storage/app/media/docs/INSHPO 2017 Capability Framework Final.pdf
- + U.S. Department of Health and Human Services Office of Minority Health. (2021). National CLAS standards. https://thinkculturalhealth.hhs.gov/clas

References

- + U.S. Department of Labor. (2010). Memorandum about OSHA training standards policy statement [PDF]. https://www.osha.gov/dep/standards-policy-statement-memo-04-28-10.html
- + U.S. National Institute for Occupational Safety and Health. (2016). Fundamentals of Total Worker Health approaches: Essential elements for advancing worker safety, health, and well-being [PDF]. https://www.cdc.gov/niosh/docs/2017-112/
- + U.S. Occupational Safety and Health Administration. (2016). OSHA 3885: Recommended practices for safety and health programs [PDF]. https://www.osha.gov/sites/default/files/OSHA3885.pdf